





#### Why Attend

This course presents a blend between strategy and quality to help participants develop the right skills to plan their organization's quality strategic plans. The course will take participants through the history of quality and strategy and then link it with practical applications. Participants will learn how to analyze current organizational status, identifying gaps and future needs. The course will also examine the strategic planning process from initiation to selection of initiatives. Moreover, the identification process of quality key result areas will be discussed. Participants will leave with tools, skills and knowledge to start their own journey to strategize for their quality departments and produce deployment plans.

## **Course Methodology**

This course uses workshops, case studies and group debriefs to help participants understand various strategy and quality concepts and applications. The course also features hands-on experience to illustrate the strategic planning process from A to Z and to draft a quality plan. This course is supported by various videos on strategy and quality applications.

Team discussions and presentations are used throughout the course to foster participants' understanding of strategic planning process with respect to quality deployment in organizations.

### **Course Objectives**

## By the end of the course, participants will be able to:

Define quality and strategy concepts highlighting the main components of strategic planning in quality Analyze the current situation identifying opportunities to draft a strategic quality plan Generate strategic goals for their quality department

Convert a strategic plan into an operating plan

Examine how to measure success of a strategy on quality, how to extract Key Performance Indicators (KPIs) and draft a quality department balanced scorecard

## **Target Audience**

All quality managers and staff who are involved in influencing, formulating or supporting the long term planning and strategy of the quality department or organization, as well as those who are responsible for linking, measuring and improving the performance of others. The course is also suitable for those employees who are targeted for development or promotion within the quality function.

## **Target Competencies**

Strategic planning
Quality management
Management and planning
Understanding control and Key Performance Indicators
Understanding quality frameworks



# Strategic quality management and strategic thinking

Quality evolution and concepts
Dimensions of product quality
Dimensions of service quality
Quality management system: the components
Strategic deployment of quality frameworks and excellence awards
European Foundation for Quality Management (EFQM)
The core principles of strategic quality management
Evaluation of strategic management
Strategic thinking versus strategic planning in quality departments
The strategic planning and control process
Benefits of strategic management to the quality professional
The building blocks of strategic planning
Barriers of strategic implementation

### Analysis of the environment

Situation analysis tools in quality departments
Quality stakeholders analysis
Defining quality visions and missions
Developing a quality statement
Setting quality strategic goals
Identifying critical success factors in quality
Key result areas and key performance indicators
Core competencies and core values

### Goals, objectives and creative strategies

Goals, objectives and targets for the quality division
Financial versus non financial objectives
The use of key result areas in the quality sector
Adopting effective strategies to achieve excellence
Examples of strategic objectives
Examples of quality department strategies
Moving from critical success factors to strategic goals

## **Developing operating plans**

From vision to action plan
The how-how technique to develop quality related initiatives
Criteria of effective action plans
Linking goals, strategies, action plans and budgets
Developing a quality department plan

### Measuring quality management strategy achievement

Approaches to control in quality
Using Key Result Areas (KRAs) to create Key Performance Indicators (KPIs) for process control
Examples on quality KPIs
Setting targets
The balanced scorecard for the quality department
Quality dashboard